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***CONSTRUCTION PATHOLOGY, REHABILITATION TECHNOLOGY AND
HERITAGE MANAGEMENT***

(9th REHABEND Congress)

Granada (Spain), September 13th-16th, 2022

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CODE 225**PLANNING AND MANAGEMENT OF AGRICULTURE WAREHOUSE
CONVERSION PROJECT: A CASE STUDY****Oliveira, Rui A. F.¹; Abreu, Maria Isabel²; Lopes, Jorge³**

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1: e-mail: roliveira@ipb.pt2: e-mail: isabreu@ipb.pt3: e-mail: lopes@ipb.pt**KEYWORDS:** Conversion project; Management; Planning; Time; Work; Project.**ABSTRACT**

Planning and scheduling are crucial activities for the successful development of a construction project. Occurrence of unexpected events, which are prevalent in the construction industry activities, can have a negative impact on the development of a project even with the use of up-to-date risk management techniques.

This paper deals with the investigation of planning activities in the design phase of a building project, by analysing the project's bills of quantities, unit rates drawn from construction cost data, project duration, and construction works tasks pertaining to the conversion of an agriculture warehouse to a chapel dedicated to the Santíssima Trindade.

Two different approaches for the project duration determination were considered: i) data obtained from interviews conducted on five representatives of building contractors; ii) the duration of the project and respective construction tasks were calculated based on unit rates analyses obtained from construction cost data. These different approaches for the definition of the project duration made it possible a better determination of the time limit for the completion of the building works.

The project had some technical complexity, especially in project design specialties coordination and technical areas, such as subcontracted works and their articulation with sculpture works' activities. The weighted solution applied in the project design phase was deemed correct, well managed, and the evidenced risks were controlled. The elimination of design failures, timely management of contingencies, constraints reduction, project duration, and time limit under control had a positive contribution to the completion of the execution phase of the project in 57 working days. This study also compares the planning schedules for the different scenarios analysed with the real-time data pertaining to the conversion construction works.